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The "Northeast Asia International Commercial Dispute Resolution Forum" was successfully held in Shenyang

Source: Luwang 2025-11-18 13:17



On the afternoon of November 15, 2025, the "Northeast Asia International Commercial Dispute Resolution Forum" was successfully held in Shenyang. This forum brings together legal experts and scholars from many countries as well as relevant industry associations and heads of arbitration and mediation institutions in Liaoning and Shenyang to discuss the practice of regional commercial dispute resolution in Northeast Asia, and build a "bridge of dispute resolution" for enterprises, legal, arbitration and mediation institutions in the region, which not only brings cutting–edge international Vision also provides a landing solution.

Focus on regional cooperation and empower dispute resolution

Lawyer Zhou Jiaqing, director of Beijing Haotian (Shenyang) Law Firm, pointed out in his opening speech that against the background of the profound evolution of the global economic landscape, it is very important to strengthen international commercial legal cooperation and build an efficient dispute settlement mechanism. This forum focuses on the propositions of this era, gathers the wisdom of all parties, and works together for a new chapter in the

development of regional legal cooperation.

He said that Haotian Law Firm, as a participant in the lawyer mediation organization in the construction of the Northeast Asian Regional International Commercial Dispute Settlement Center, strives to gather the professional strength of the Northeast Asian legal professional community, and advocates and is committed to building a service level for international commercial dispute settlement based on Northeast China, radiating Northeast Asia, and connecting the world. Taiwan, providing diversified dispute solutions integrating litigation, arbitration and mediation for foreign–related enterprises. As a central city in Northeast Asia, Shenyang is based on the national strategy, relying on its own industrial and scientific and innovative advantages, and facing the vast market in Northeast Asia. It is of crucial strategic significance not only to the revitalization of the entire Northeast region but also for deepening cooperation between China and Northeast Asian countries. The Future Center will promote the regular holding of the Northeast Asian Regional International Commercial Dispute Settlement Forum in Shenyang City, and jointly promote the construction and upgrading of the rule–of–law business environment in Northeast Asia.



China's Practice: Construction and Innovation of the International Commercial Dispute Resolution Center in Northeast Asia

In his keynote speech, lawyer Shen Suran, a consulting expert of the Center for Settlement of International

Commercial Disputes in Northeast Asia in Yanbian, systematically introduced the construction process, operation mechanism and innovative achievements of the center. She pointed out that since its establishment in October 2022, the center has formed a "one-stop" multi-dispute resolution platform, integrating multiple resources such as courts, judicial bureaus, arbitration commissions and lawyers to realize the whole process of resolving foreign-related civil and commercial disputes.



International Perspective: Experts from the United States, Japan and Malaysia analyze the bankruptcy and mediation system

1. United States: Chapter 11 Synergistic Mechanism of Bankruptcy and Mediation

Eric D., a partner of Morris Nichols Law Firm in the United States. Schwartz systematically introduced the Chapter 11 reorganization procedure under the framework of the U.S. Bankruptcy Code and its coordinated practice with the mediation mechanism under the title of "In-depth Study on the U.S. Bankruptcy and Mediation System". He pointed out that the Chapter 11 restructuring process provides a "respite space" for enterprises to continue to operate and restructure debts under the protection of the court, which is one of the core mechanisms of the bankruptcy system in the United States. Under this framework, Delaware, with the high efficiency and predictability of its professional bankruptcy court, has become the first choice for the bankruptcy reorganization of many enterprises, significantly improving the efficiency of procedures. In addition, mediation, as an important means of alternative dispute

settlement (ADR), plays a key role in bankruptcy cases. Its confidentiality, flexibility and low cost advantages make it an effective way to deal with complex debt disputes, which not only helps to maintain business relations between all parties, but also enhances the overall effectiveness and fairness of bankruptcy procedures.



2. Japan: Multi-mediation system and international integration

In the Introduction and Analysis of the Japanese Mediation System, Naoyuki Sumita, a partner of Japan's City–Yuwa Law Firm, elaborated on the three major systems of civil mediation, private certification ADR mechanism of Japanese courts, and "persuasion" in litigation. He stressed that with Japan's official implementation of the Singapore Mediation Convention in 2024, the implementation of international commercial mediation agreements in Japan will be more convenient, providing more efficient dispute resolution channels for cross–border enterprises.



3. Malaysia: Local Practice of Judicial Management and Mediation

Darxing, the managing partner of Malaysia's Darzxing Law Firm, introduced Malaysia's judicial management system and mediation mechanism under the title of "Analysis of Bankruptcy and Reorganization Cases and Their Mechanisms in Malaysia". He pointed out that the Malaysian courts actively encourage the parties to reach a settlement through mediation before the lawsuit, and have professional institutions such as the Malaysian International Mediation Center and the Asian International Arbitration Center to provide low–cost and highly confidential dispute resolution services for enterprises.



Professional Depth: Tax Risk and Regional Investment Guide

1. Withdrawal Strategy: Legal Procedures and Tax Optimization

In In-depth Analysis of Tax Problems and Risk Avoidance in Japan's Bankruptcy Procedures, Jinzi Guangxing, a representative partner of Jinzi International Accounting Partnership, systematically analyzed the three paths for enterprises to withdraw from the Japanese market – dissolution and liquidation, bankruptcy reorganization and equity transfer, and compared the tax treatment and time cost in various ways. He especially reminded that the Sino–Japanese tax agreement can provide a preferential tax rate for dividend distribution, and enterprises should plan in advance to control the tax burden.

2. Enterprises' Investment in Germany and Cambodia: Social Observation and Legal Navigation

In "Enterprises' Overseas Investment in Germany and Cambodia: Social Observation and Legal Navigation", Du Rui, a senior consultant of Haotian Law Firm, analyzed and pointed out that the German market is characterized by strict regulations and strict standards, and enterprises need to focus on compliance requirements such as packaging law, battery law, portrait rights, etc.; and Cambodia has the advantages of relatively lax laws and low labor costs, but it needs to pay attention to key issues such as land ownership, project quality and RCEP rules of origin.

Forum Summary: Building a New Ecology for Dispute Resolution in Northeast Asia

This forum successfully integrated "international vision" and "regional focus". Experts from many countries

carried out in-depth exchanges on the resolution of commercial disputes in Northeast Asia, showing the diverse

characteristics of various countries in bankruptcy, mediation and other systems.

Business exchanges are frequent in Northeast Asia, and the demand for dispute resolution is increasingly

prominent. We have built this high-end legal communication platform, which aims to build a "bridge of dispute

resolution" between enterprises and legal institutions, so that the legal experience of different countries can meet

and collide here, and finally condense into the wisdom of commercial dispute resolution that fits the characteristics

of Northeast Asia.

The experts attending the meeting called for the establishment of a normalized exchange mechanism, such as

holding regular seminars, carrying out cross-border legal research, and jointly building a "Northeast Asian

Commercial Dispute Resolution Think Tank", so as to promote the concept of coordination into practice. In the future,

we hope to build an efficient regional collaboration network with all parties to help enterprises prevent risks, resolve

disputes flexibly, and let the law truly escort economic and trade cooperation in Northeast Asia.

The successful holding of the Northeast Asia International Commercial Dispute Resolution Forum is an important

practice of the internationalization strategy of the International Commercial Dispute Resolution Center in Northeast

Asia. In the future, the center will take this forum as the starting point to continue to promote the integration and

collaboration of the Northeast Asian legal professional community, attract more top international legal experts and

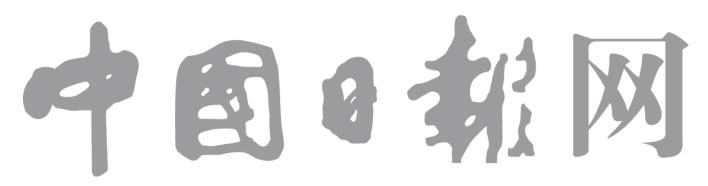
regional industry experts to contribute wisdom, and jointly escort the prosperity and development of regional

economy and trade.

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[Responsible Editor: Huang Lingrui]



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